

## ESGs & Solvency II

Elliot Varnell – KPMG LLP 01 February 2010 Society of Actuaries, Dublin

## Agenda

- Need for this paper
- Market consistent valuation
- Solvency capital requirement
- ESG governance
- Discussion

#### Errata

- **5.5.2** 
  - "FSA Pillar 1 Peak 1" should read "FSA Pillar 1 Peak 2"

## Motivation for ESGs & Solvency II

#### Past Challenges

- ESG Models have been widely used in UK & European Insurance
- Commercial solutions are widely used
- Models are used in various areas of the insurance business

#### Today's Challenges

- making market consistent valuation models reflect micro-market features such as illiquidity and transaction costs
- making the real world ESG fit your company's in-house view
- understanding the model risk
- getting the ESG model embedding and understood in the company including within the governance structure

#### Uses of ESG Models

- Prudential Supervision
  - FSA Pillar 1 Peak 2 / Solvency II / PGN-110 / SST
- Financial Reporting
  - EEV / MCEV
- Asset Liability Management
- Dynamic Hedging (inc VA Business)
- Product Design
- Product Communication

## Types of ESG Model

- Risk Neutral
  - Designed for market consistent valuations
  - Objective = infer a (quasi) market price for insurance liabilities.
- Real World
  - Designed for future economic projections (what-if scenarios)
  - Objective = capture true dynamics of market prices in order to understand the risks to the insurer.

#### Frequent Misconceptions

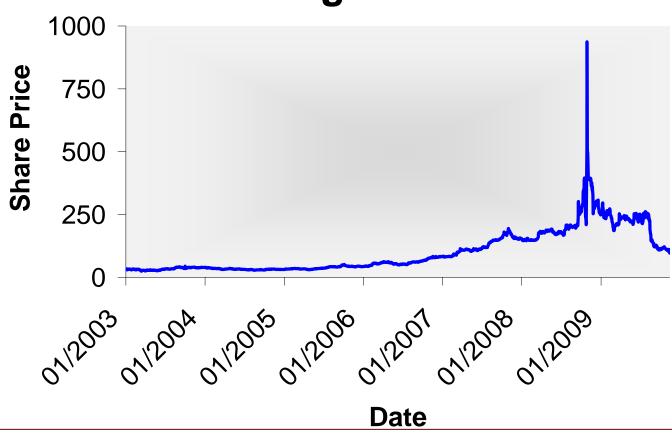
- 1. An arbitrage free ESG model will by itself give a market consistent valuation
- 2. An ESG model calibrated to deep and liquid market data will give a market consistent valuation
- 3. Market consistent valuation gives the *right* valuation
- Market consistent valuation gives the amount a 3<sup>rd</sup> party will pay for a business
- Market consistent valuation is no more objective than a traditional Discount Cash Flow (DCF) technique using long term subjective rates of return.

#### Criticisms

- Pro-cyclicality
  - In a crisis asset values fall liabilities value rise as own funds are squeezed from both sides
  - Marginal traded prices on stressed assets are imported to insurers balance sheets
  - Asset fire sales to reduce risk capital further depress markets
- Liquidity Premiums
  - Liquidity Premiums and other micro-market features are not reflected in market consistent ESG models.
  - Other models are needed to calculate Liquidity Premiums and their results are exogenous inputs to the ESG.

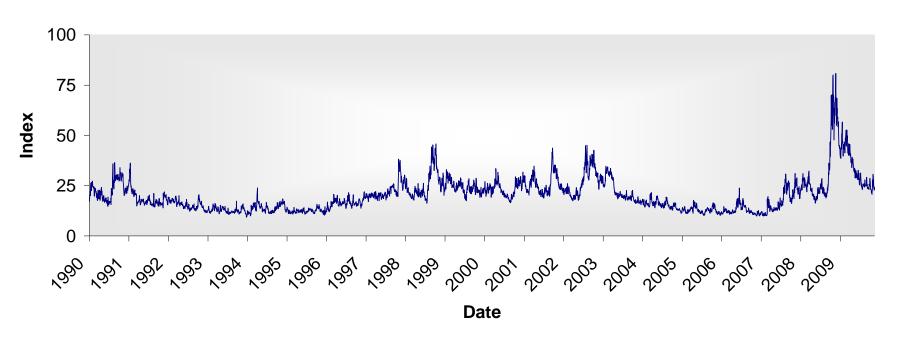
Perils of Marginal Valuation

#### **Volkswagen Share Price**



#### Coping with volatility

#### VIX (Volatility Index)



# Market Consistent Valuation Why Use An ESG

- Closed Form Solutions
  - Formulae are often too simple
  - Underlying models can be too simple
- Replicating Portfolios
  - Good for fast recalibrations / optimal hedging
- Stochastic ESGs Best Solution When ...
  - It matters how the markets moved during the life of the contract not just where they ended up. (Path-Dependency)
  - The policy payout depends on many economic variables (High-Dimensionality)
  - There are feedback loops through policyholder behaviour or management actions.

### Market Value Balance Sheet

- ESGs lend themselves to valuation of ...
  - With-Profits
  - Continental Participating Products
  - Variable Annuities
- ESGs lend themselves less to valuation of ...
  - Pension Products
  - Unit Linked Products
  - General Insurance Products
- Asset Liability Coherence
  - ESG Valuation of Derivatives vs. Actual Valuation
    - Approximations
  - Swap Assets vs. Gilt Liabilities (former CP40)
  - Historic vs. Market Implied Volatility (former CP39)

#### **CP39 Final Advice**

#### **ESG Calibration for Technical Provisions**

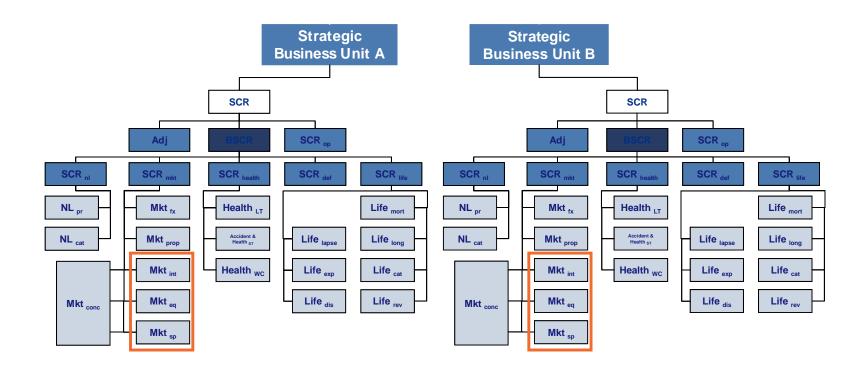
- 3.257.Further guidance on the following areas of the calibration (of an ESG) may be provided at Level 3:
  - The types of assets which reflect the nature and term of different liabilities and to which the asset model may be calibrated.
  - The appropriate derivation of correlation assumptions.
  - The appropriate volatility measure including how volatility may be estimated in cases where there is limited market data.
  - Interpolation or extrapolation of market data, provided that according this advice there are sufficient reliable points, to base this calculation (i.e. intermediate volatilities, credit derivatives spreads...).
  - Calibration in cases where market volatilities and market prices are not consistent.

# Solvency Capital Requirement Where Real-World ESG Models Get Used

- Real World ESGs Used
  - Risk Premiums, Realistic Volatilities
  - perhaps also Tail Correlations and Fat-Tails
- Standard Formula
  - Recalibration of MC ESG under single stresses
  - Calibration challenges for ESG models
- (Partial) Internal Model Balance Sheet Projection
  - Surface Fitting (Sensitivities)
  - Replicating Portfolio Fitting
  - Full (or Partial) Nested Stochastic

#### **ESG Oriented Partial Internal Model**





# Solvency Capital Requirement Passing the Tests

- Use Test
- Documentation Test
- Statistical Quality Test
- Calibration Test
- Validation Test
- External Models and Data
- Profit & Loss Attribution

## Solvency Capital Requirement Internal Model Tests

- Use Test
  - Use Test vs. Validation / Statistical Quality Tests
    - Is it understood? vs. Is it accurate?
    - Foundation Principle : Pressure to Improve Model
- Statistical Quality
  - Consideration of all ESG risks, including validation and documentation of the choice of data, distribution and use of expert judgement.
  - Outsourcing doesn't waive the responsibility.
- Validation
  - Back-testing a key requirement.
    - How do you back-test an ESG model?
  - Reverse Stress Test
    - Understanding the Path to Ruin as well as the Stress to Ruin.

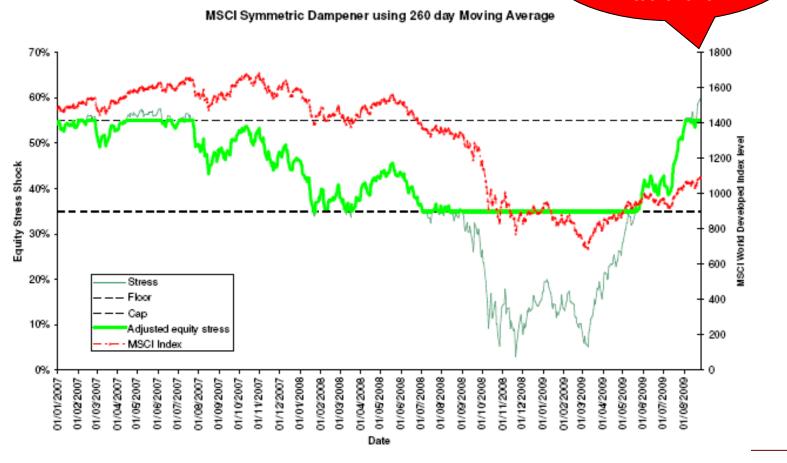
# Solvency Capital Requirement Documentation Standards

- Methodology
  - Mathematical basis
  - Empirical basis
  - Assumptions
  - Application of expert judgement
  - Where it doesn't work
- Formulas & Parameters
  - Method for estimating parameters
  - Data policy
  - Source code
- Future Developments
- IT Integration

Calibration Test Challenges

**CP69 Equity Stress Test Dampener** 

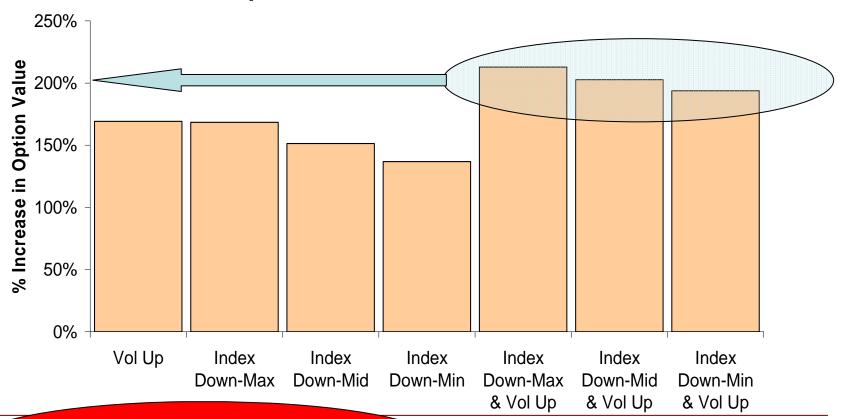
Retained as is in Final CEIOPS Advice issued 29/01/2010!



## SCR – Standard Formula – Equity Risk

Effect of the Equity Implied Volatility Stress Test (CP70)

Percentage Increase in an 10 Year ATM Put Option Value at 31/12/2008

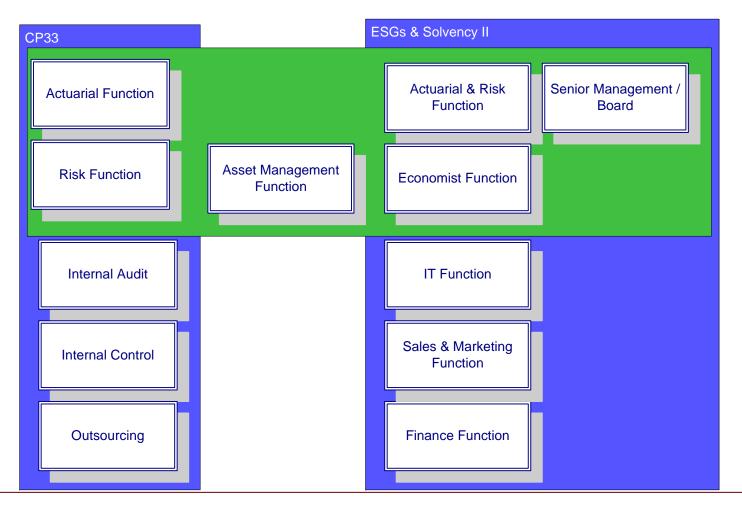


Not adjusted for Final CEIOPS Advice issued 29/01/2010.

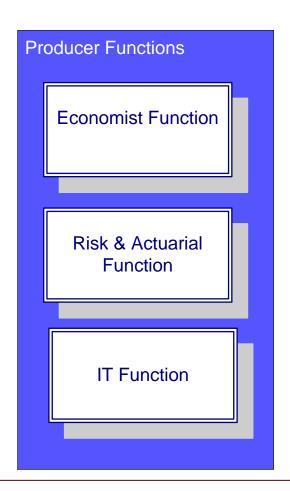


## Governance

### Comparing ESG Governance with CP33



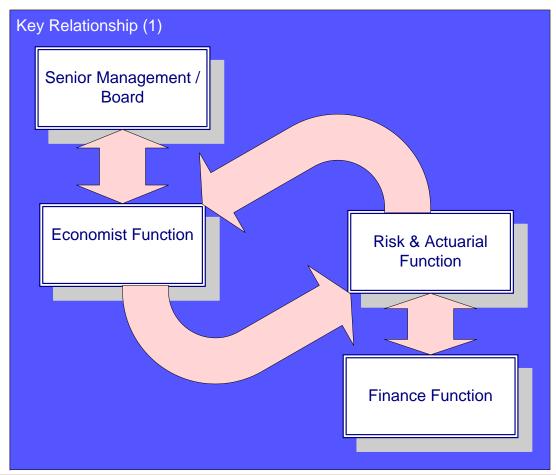
# Governance Roles





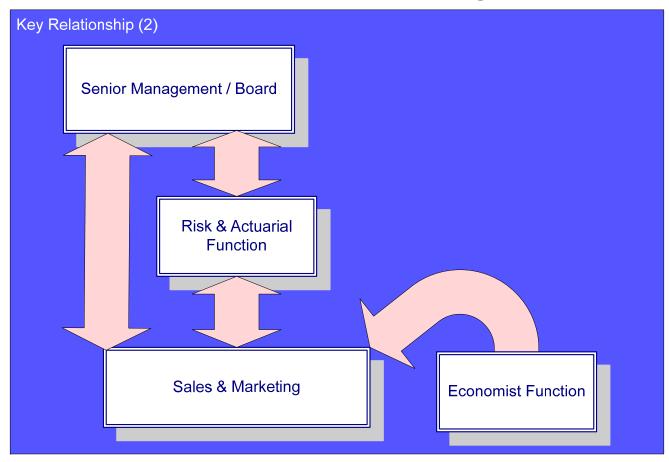
## Governance

### Key Relationships - Financial & Risk Reporting



## Governance

## Key Relationships – Manufacturing Process



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